



U.S. Department
of Transportation
**Federal Aviation
Administration**

ADMINISTRATOR'S FACT BOOK

June 2012

Produced by:
Deputy Assistant Administrator for Financial Services

FAA MISSION

*To provide the safest, most efficient
aerospace system in the world.*

FAA VISION

*We strive to reach the next level of
safety, efficiency, environmental
responsibility and global leadership.
We are accountable to the American
public and our stakeholders.*

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As of 3/94

Source: APO-120
267-7767

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Aviation Accidents by Type of Operation

Type of Operation	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Large Air Carrier	2009	2	2	3	2	5	0	4	3	1	4	2	2	30
	2010	0	1	1	5	2	4	1	2	1	1	7	5	30
	2011	1	3	2	5	4	4	3	0	2	3	0	2	29
Commuter	2009	0	1	0	0	0	0	0	0	0	1	0	0	2
	2010	0	2	3	1	0	0	0	0	0	0	0	0	6
	2011	1	0	0	0	0	0	0	0	0	0	1	2	4
Air Taxi	2009	4	3	5	4	4	4	4	4	6	2	2	5	47
	2010	5	5	1	1	0	2	4	2	4	1	0	7	32
	2011	3	3	6	3	6	4	3	4	5	3	5	4	49
General Aviation	2009	79	78	107	131	145	168	204	178	141	113	91	49	1,480
	2010	67	68	114	118	140	167	175	187	145	114	72	69	1,436
	2011	80	81	103	121	121	171	210	172	138	111	83	59	1,450
Rotorcraft*	2009	9	10	16	12	13	15	20	12	19	17	14	5	162
	2010	8	8	8	6	13	17	24	13	16	9	7	8	137
	2011	5	7	17	8	14	8	21	13	12	8	8	8	129

* Part 135 and US registered general aviation, and US-public use rotorcraft accidents.

Note: Preliminary data and subject to change.
As of: 02/03/12

Source: AAI-220
(202) 267-3279

Safety

Aviation Accident Rates by Type of Operation

Type of Operation	2007		2008		2009		2010		% Chg 10-09	
	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Large Air Carriers.....	28	.14	28	.15	30	.17	28	.16	-7%	-6%
Commuter.....	3	1.00	7	2.40	2	0.69	6	1.90	200%	175%
Air Taxi.....	62	1.50	58	1.80	47	1.60	31	1.05	-34%	-34%
General Aviation.....	1,652	6.90	1,566	6.90	1,474	7.20	1,435	6.87	-8%	-5%

Accident Rates are per 100,000 Flight Hours. Flight hours compiled by FAA.

Note: 2010 data are preliminary.
As of: 12/31/11

Source: NTSB
www.ntsb.gov/aviation/stats.htm

Airspace Incidents by Incident Type

Incident Type	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Near Midair Collisions	2009	2	5	4	6	11	4	7	5	6	10	8	5	73
	2010	1	10	6	11	9	11	9	7	11	4	4	7	90
	2011	8	4	4	9	5	14	13	15	17	3	4	6	102
Pilot Deviations	2009	257	253	295	246	288	247	264	234	275	208	222	193	2,982
	2010	234	243	255	236	289	279	292	308	228	276	245	231	3,116
	2011	224	247	268	289	298	277	245	235	276	299	237	229	3,124
Operational Errors	2009	94	93	79	105	99	98	113	133	145	140	106	136	1,341
	2010	156	231	154	143	161	172	194	134	164	137	175	135	1,956
	2011	95	85	115	121	119	98	96	114	85	93	90	135	1,246
Vehicle Pedestrian Deviations	2009	18	23	21	27	18	33	24	28	24	20	17	20	273
	2010	24	27	26	29	25	36	37	27	31	30	23	20	335
	2011	21	22	21	28	14	32	19	23	27	30	23	17	277
Surface Incidents	2009	88	80	84	93	97	97	116	105	99	88	75	76	1,098
	2010	86	86	100	109	106	115	125	119	101	96	91	84	1,218
	2011	224	247	268	289	298	277	245	235	276	299	237	229	3,124
Runway Incursions*	2009	77	62	63	77	81	84	102	92	89	65	69	58	919
	2010	68	67	85	90	82	98	104	104	76	71	72	71	988
	2011	79	85	83	95	73	90	0	0	0	0	0	0	505

Note: Preliminary data and subject to change.

Note: Bolded data will give invalid results based on new RI data compilation.

Source: AJF-A9 (ATO-IT)

(703) 841-2681

*ATO-S

(202) 385-4788

As of: 03/31/12

*As of: 06/30/11

Airspace Incident Rates by Incident Type

Incident Type	2008		2009		2010		2011		Percent Change	
									2010-2011 (4)	
	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Operational Errors (1).....	1,373	.96	1,341	1.02	1,956	1.40	1,900	.54	-3%	-61%
Pilot Deviations (2).....	3,335	2.03	2,982	1.81	3,116	1.89	3,124	1.90	0%	1%
Surface Incidents (3).....	1,251	2.19	1,098	2.10	1,218	2.00	1,140	.41	-6%	-80%

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(1) Per 100,000 Facility Activities

(2) Per 100,000 Flight Activities

(3) Per 1,000,000 Airport Operations

(4) Calculations use fifteen decimal places for rates (rounded two places for display).

Note: 2011 data preliminary and subject to change.

Source: ATO-A (IT)

(202) 385-4802

As of: 03/31/12

**National Transportation Safety Board
2009-2010 U.S. Transportation Fatalities**

	2010 ¹	2009
Highway		
Passenger cars	12,435	13,135
Light Trucks and Vans	9,752	10,312
Pedestrians	4,280	4,109
Motorcycles	4,502	4,469
Pedalcycles ²	618	628
Medium and heavy trucks	529	499
Buses	44	26
All Other ³	725	705
Total.....	32,885	33,883
Grade Crossings⁴	(256)	(248)
Rail		
Intercity ⁵		
Trespassers and nontrespassers ⁶	534	490
Employees and contractors	23	20
Passengers on trains	3	3
Light, heavy, and commuter rail ⁷	253	229
Total.....	813	742
Marine		
Recreational Boating	672	736
Cargo Transport	14	16
Commercial fishing ⁸	30	49
Commercial Passengers	17	13
Total.....	733	814
Aviation		
General Aviation	450	478
Airlines	2	52
Air taxi	17	17
Commuter	0	0
Foreign/Unregistered ⁹	3	4
Total.....	472	551
Pipeline		
Gas	21	9
Liquids	1	4
Total.....	22	13
GRAND TOTAL.....	34,925	36,003

¹ Numbers for 2010 are preliminary estimates. Aviation data from NTSB, marine data from Department of Homeland Security, all other data from DOT. ² Includes bicycles or other cycles.

³ Includes vehicle nonoccupants other than pedestrians and occupant fatalities in other vehicle types, ex-farm or construction equipment. ⁴ Grade crossing fatalities are not counted as a separate category for determining the grand total because they are included in the highway and rail categories, as appropriate. ⁵ Data reported to Federal Rail Administration (FRA). ⁶ Includes persons on railroad property with and without permission. Does not include motor vehicle occupants killed at grade crossings. ⁷ Data reported to the Federal Transit Administration (FTA). Fatalities for commuter rail operations may also be reported to the FRA and may be included in the intercity railroad fatalities. ⁸

Refers to only operational fatalities. ⁹ Includes non-U.S. registered aircraft involved in accidents in the U.S.

Air Traffic

FAA Air Traffic Activity (In Thousands)

Aircraft Handled by	Jan-Mar 2012*	Jan-Mar 2011	Jan-Dec 2011
FAA ARTCC's			
Air Carrier.....	3,168	3,138	13,048
Air Taxi.....	2,163	2,211	9,262
General Aviation.....	3,000	2,920	13,432
Military.....	589	583	2,358
TOTAL...	8,920	8,852	38,100
Airport Operations Logged by FAA Towers			
Air Carrier.....	3,060	3,029	12,581
Air Taxi.....	1,790	1,863	7,791
General Aviation.....	3,425	3,418	14,873
Military.....	348	368	1,430
TOTAL...	8,623	8,676	36,675
Airport Operations (Contracted)			
Air Carrier.....	67	65	260
Air Taxi.....	339	314	1,408
General Aviation.....	2,675	2,518	11,084
Military.....	314	303	1,172
TOTAL...	3,395	3,200	13,924
TRACON Operations Logged by FAA Towers			
Air Carrier.....	8,780	8,846	23,623
Air Taxi.....	6,260	6,405	9,051
General Aviation.....	9,058	9,381	6,516
Military.....	1,638	1,683	1,934
TOTAL...	25,736	26,315	41,124
Flight Services Logged by: **	Jan-Mar 2012*	Jan-Mar 2011	Jan-Dec 2011
Flight Service Stations.....	100	107	664
Automated Flight Service Stations.....	1,188	1,285	5,889
TOTAL...	1,288	1,392	6,553

*Preliminary

As of: 03/31/12

**As of: 03/31/12

Source: APD-130

(202) 267-3350

ATO-A/AJA

(202) 385-4734

Air Route Traffic Control Center Activity

CY 2011 Rank	Center	Aircraft Handled (000's)		
		Jan-Mar 2012*	Jan-Mar 2011	Jan-Dec 2011
1	Atlanta, GA	699	684	2,781
2	New York, NY	690	681	2,796
3	Miami, FL	675	656	2,333
4	Leesburg, VA (DC)	642	632	2,597
5	Jacksonville, FL	603	599	2,244
6	Chicago, IL	557	562	2,410
7	Cleveland, OH	514	519	2,221
8	Houston, TX	515	506	2,008
9	Memphis, TN	496	501	2,043
10	Los Angeles, CA	495	487	1,991
11	Fort Worth, TX	484	478	1,948
12	Indianapolis, IN	466	465	1,959
13	Denver, CO	420	425	1,740
14	Minneapolis, MN	421	420	1,863
15	Kansas City, KS	413	403	1,705
16	Nashua, NH (Boston)	391	389	1,744
17	Albuquerque NM	374	370	1,484
18	Oakland, CA	356	353	1,470
19	Salt Lake City, UT	295	308	1,289
20	Seattle, WA	237	251	1,065
21	Anchorage, AK	122	119	545
22	Honolulu HI	105	101	400
23	San Juan, PR	78	72	257
24	Guam **	73	64	231

*Preliminary

**Center Radar Approach Control (CERAP)

Source APO-130

(202) 267-3350

As of 03/31/12

50 Busiest FAA Airport Traffic Control Towers

Airport Operations (000's)				
CY 2011 Rank	Tower and State	Jan-Mar 2012*	Jan-Mar 2011	Jan-Dec 2011
1	Hartsfield-Jackson Atl Intl, GA	227	222	924
2	Chicago/O'Hare Int'l, IL	206	207	879
3	Dallas/Ft Worth Int'l, TX	157	157	647
4	Denver International, CO	149	155	635
5	Los Angeles International, CA	148	140	604
6	Charlotte/Douglas Int'l, NC	136	132	540
7	Houston/G Bush Intercont'l, TX	129	128	529
8	Las Vegas/McCarran Int'l NV	127	123	532
9	Phoenix International, AZ	116	116	462
10	Philadelphia Int'l, PA	109	108	448
11	Detroit Metro Wayne Co., MI	103	105	443
12	Minneapolis-St. Paul Int'l, MN	102	104	435
13	Miami International, FL	105	101	395
14	Newark International, NJ	104	96	417
15	John F Kennedy Int'l, NY	98	96	414
16	San Francisco Int'l, CA	99	94	404
17	La Guardia, NY	92	89	371
18	Washington Dulles Int'l, VA	84	88	362
19	Salt Lake City Int'l, UT	82	88	359
20	Boston/Logan Int'l, MA	84	84	373
21	Orlando International, FL	81	82	317
22	Memphis International, TN	70	80	312
23	Grand Forks International, ND	77	75	347
24	Fort Lauderdale/Hollywood, FL	73	74	317
25	Long Beach/Daughtery, CA	66	74	296

*Preliminary

Source APO-130
(202) 267-3350

As of 03/31/12

50 Busiest FAA Airport Traffic Control Towers

CY 2011 Rank	Tower and State	Airport Operations (000's)		
		Jan-Mar 2012*	Jan-Mar 2011	Jan-Dec 2011
26	Phoenix-Deer Valley, AZ	99	73	317
27	Van Nuys, CA	63	72	298
28	Seattle/Tacoma Int'l, WA	70	72	315
29	Washington National, DC	71	69	285
30	Honolulu International, HI	67	67	265
31	Mesa/Falcon Field, AZ	40	66	220
32	Prescott/Love Field, AZ	64	65	242
33	Santa Ana/John Wayne, CA	65	65	262
34	Baltimore/Wash Int'l, MD	64	63	276
35	Denver/Centennial, CO	69	61	295
36	Daytona Beach Int'l, FL	73	59	221
37	San Diego/Gillespie Field, CA	46	58	220
38	Orlando/Sanford, FL	74	57	237
39	Chicago Midway, IL	57	56	255
40	Seattle/Boeing Field, WA	40	52	229
41	Anchorage International, AK	50	51	273
42	Portland International, OR	49	51	219
43	Houston Hobby, TX	49	50	200
44	Metropolitan Oakland Int'l, CA	51	50	216
45	Tampa International	49	50	191
46	Palm Beach Int'l, FL	46	47	192
47	San Diego/Montgomery, CA	46	47	192
48	Tulsa/Riverside, OK	39	46	199
49	Raleigh-Durham Int'l, NC	47	46	191
50	St Louis International, MO	47	46	191

25 Busiest Contracted Airport Traffic Control Towers

Airport Operations (000's)				
CY 2011 Rank	Tower and State	Jan-Mar 2012*	Jan-Mar 2011	Jan-Dec 2011
1	Phoenix/Williams Gateway, AZ	46	48	171
2	Melbourne International, FL	48	46	197
3	Chandler Municipal, AZ	53	42	162
4	Flagler County, FL	42	42	176
5	Denton, TX	39	38	148
6	Phoenix-Goodyear Muni, AZ	40	38	139
7	Hollywood/North Perry, FL	35	35	136
8	Orlando/Kissimmee Muni, FL	37	34	121
9	Pompano Beach Airpark, FL	35	34	118
10	Kalaheo, HI	31	34	123
11	Ormond Beach Municipal, FL	34	32	132
12	San Antonio/Stinson Field, TX	28	31	115
13	Kailua/Kona International, HI	27	31	114
14	Glendale Municipal, AZ	24	29	87
15	San Angelo/Mathis Field TX	29	27	105
16	Lihue, HI	26	28	113
17	Jacksonville/Craig Muni, FL	28	28	115
18	Miami/Opa Locka, FL	29	28	101
19	St Augustine, FL	33	28	126
20	Mendenhall/Key Field, MS	15	28	81
21	Tucson/Ryan Field, AZ	31	28	114
22	San Diego/Brown Field Muni, CA	23	28	101
23	New Smyrna Beach Muni, FL	35	27	129
24	Naples Municipal, FL	28	26	83
25	San Juan, PR	29	25	80

*Preliminary

As of 03/31/12

50 Busiest Radar Approach Control Facilities

Tracon Ops (000s)				
CY		Jan-Mar	Jan-Mar	Jan-Dec
2011	Facilities/State	2012*	2011	2011
Rank				
1	Southern Calif TRACON, CA	481	482	1,985
2	New York TRACON, NY	444	419	1,894
3	Potomac TRACON, DC	345	343	1,492
4	Northern Calif TRACON, CA	340	330	1,464
5	Atlanta TRACON, GA	298	290	1,223
6	Chicago TRACON, IL	287	286	1,243
7	Dallas/Ft Worth, TRACON, TX	270	271	1,120
8	Miami International, FL	250	247	923
9	Houston TRACON, TX	232	231	954
10	Denver TRACON, CO	206	214	886
11	Phoenix TRACON, AZ	170	165	641
12	Central Florida TRACON, FL	175	164	639
13	Charlotte/Douglas Int'l, NC	157	152	631
14	Philadelphia International, PA	146	149	627
15	Las Vegas TRACON, NV	141	142	602
16	Detroit TRACON, MI	131	133	578
17	Boston TRACON, MA	134	132	629
18	Minneapolis TRACON, MN	124	125	552
19	Tampa International, FL	120	119	436
20	Seattle/Tacoma TRACON, WA	108	109	496
21	Salt Lake City TRACON, UT	102	104	427
22	Honolulu Control Facility, HI	98	96	377
23	Jacksonville Int'l, FL	90	93	352
24	Memphis TRACON, TN	83	92	370
25	San Antonio Int'l, TX	86	88	358

* Preliminary

As of 03/31/12

50 Busiest Radar Approach Control Facilities

CY 2011 Rank	Facilities/State	Tracon Ops (000's)		
		Jan-Mar 2012*	Jan-Mar 2011	Jan-Dec 2011
26	San Juan CERAP, PR	83	86	302
27	Palm Beach International, FL	81	83	269
28	Pensacola TRACON, FL	71	77	314
29	Daytona Beach Int'l, FL	83	73	300
30	Corpus Christi, TX	64	74	302
31	St Louis TRACON, MO	77	72	319
32	Milwaukee/Gen Mitchell Intl, WI	57	63	286
33	Fort Myers, FL	64	63	286
34	Portland TRACON, OR	61	63	285
35	Austin, TX	63	63	265
36	High Desert TRACON, CA	61	61	247
37	Pittsburgh International, PA	60	60	275
38	Covington/Cincinnati Int'l, OH	56	60	258
39	Cleveland Hopkins Int'l, OH	58	58	264
40	New Orleans Int'l/Moisant, LA	60	58	232
41	Raleigh-Durham Int'l, NC	59	58	246
42	Nashville International, TN	58	58	246
43	Anchorage TRACON, AK	56	57	275
44	Tucson TRACON, AZ	53	56	266
45	Indianapolis International, IN	60	55	247
46	Norfolk International, VA	54	55	238
47	Oklahoma City, OK	54	54	226
48	Port Columbus Int'l, OH	79	53	314
49	Kansas City International, MO	54	52	231
50	Albuquerque Int'l, NC	48	49	227

Automated Flight Service Stations Activity

Flight Services (000's)				
CY 2011 Rank	AFSS/State	Jan-Mar 2012*	Jan-Mar 2011	Jan-Dec 2011
1	LMSF, VA	1118	1207	5462
2	Kenai, AK	40	47	248
3	Fairbanks, AK	20	21	123
4	Juneau, AK	10	10	64

* Preliminary

(202) 385-4734

As of 03/31/12

Airports

Number of U.S. Airports (As of December 31)

	2011	2010	2009
Total Airports	19,782	19,802	19,750
Airports.....	13,450	13,473	13,494
Heliports.....	5,686	5,650	5,571
Seaplane Bases.....	497	496	497
Gliderports.....	35	35	35
Balloonports.....	13	13	14
Ultralight Flightparks.....	131	135	139
Total Civil Public Use Airports	5,172	5,175	5,178
Civil Public Use Part 139.....	547	551	559
Civil Public Use Non-Part 139.....	4,625	4,624	4,619
Civil Public Use Airports Abandoned..	20	14	16
Newly Established Public Use.....	6	16	5
Total Civil Private Use Airports	14,339	14,353	14,298
Civil Private Use Airports Abandoned.	183	121	360
Newly Established Private Use.....	20	212	214
Military Airports.....	271	274	274

Source: AAS-100

(202) 267-8752

As of: 12/31/11

National Airspace Total System Delays

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Total
2011*	16,787	18,675	25,030	40,661	39,087	35,021	35,118	33,951	26,394	19,284	21,357	18,698	330,063
2010*	24,243	22,330	30,725	20,802	35,839	38,973	38,831	30,517	25,458	23,775	19,946	23,762	335,201
2009	26,704	30,131	43,481	46,612	47,867	52,267	51,129	44,629	29,371	41,078	24,597	33,362	473,228
2008	39,788	46,963	43,868	43,114	44,214	68,565	64,627	50,108	38,053	34,689	37,222	43,387	554,598
2007	32,927	30,071	39,558	39,340	44,055	58,824	54,689	52,875	38,896	55,140	46,880	47,931	541,186

Delays of 15 minutes or longer

* Preliminary information that is subjected to change

As of: 12/31/11

Source: ATT-220
(703) 904-4470

Aircraft

U.S. Air Carrier Activity

	CY 2011	CY 2010	CY 2009
Type of Carrier			
Domestic, flag, supplemental, and cargo air carriers aircraft.....	7,028	7,431	7,177
Commuter Air Carriers and Air Taxis.....	10,995	11,220	11,342
Total Number of Aircraft¹.....	18,023	18,651	18,519
Type of Aircraft			
Jet.....	9,791	10,264	9,977
Turboprop.....	2,514	2,544	2,576
Piston.....	2,863	3,010	3,143
Rotary Wing.....	2,855	2,833	2,823
Air Carrier Traffic Statistics² (Millions)*			
Passenger miles flown.....	815,000	797,768	769,246
Passenger enplanements.....	732	718	701
Ton miles.....	109,600	107,652	110,247
Aircraft miles flown.....	7,530	7,363	7,249
Passenger load factor ³			
Domestic.....	82.9%	82.1%	81.0%
International.....	80.3%	81.6%	78.6%

¹ Source: Vital Information System

² Includes domestic and international scheduled and non-scheduled service, domestic, flag, supplemental, cargo air carriers and commuters - CY 11 estimated

³ Proportion of aircraft seating capacity that is sold.

As of: 02/17/2012

Source: AFS-40
(202) 385-4514
*BTS (K-25)
(202) 366-8513

**U.S. General Aviation
and Air Taxi Activity
(Calendar Years)**

	Estimated Active Aircraft (Thousands)		Estimated Hours Flown (Millions)	
	2010	2009	2010	2009
Total	223.4	223.9	24.8	23.8
By Type Aircraft				
Piston	155.4	157.1	14.0	13.6
Turboprop	9.4	9.1	2.3	2.2
Jet	11.5	11.3	3.4	3.2
Rotary Wing	10.1	10.0	3.4	3.0
Experimental	24.8	24.4	1.2	1.3
Light Sport	6.5	6.5	0.3	0.3
Other	5.7	5.5	0.2	0.2
By Type Flying				
Corporate	10.4	10.5	2.7	2.4
Business	21.7	22.4	2.4	2.5
Personal	150.9	152.3	8.0	8.5
Instructional	15.4	14.1	3.9	3.4
Aerial Application	3.3	3.2	1.1	1.0
Aerial Observation	5.9	5.3	1.7	1.2
Aerial Other	0.7	0.8	0.3	0.2
External Load	0.2	0.2	0.1	0.1
Other Work	0.8	1.2	0.3	0.2
Sightseeing	1.5	0.8	0.2	0.1
Air Tours	0.5	0.4	0.3	0.2
Air Taxi	6.5	7.0	2.2	2.2
Air Medical Services	1.3	1.7	0.8	0.7

As of 04/19/12 AVP-220
(202) 267-8659

**Aircraft Certification Service
Aircraft Certification Mission and
Program Files**

	FY 2009	FY 2008
Type Certificates/Supplemental Type Certificates Issued.....	1,194	1,272
Other Design Approvals Issued.....	3,054	3,184
Production Approvals (Including Amendments) Issued.....	2,971	2,642
Airworthiness Certificates Issued.....	508	597
New Airworthiness Directives (AD) Issued.....	325	461
New Designees (Representative of the Administrator) Appointed.....	384	374
Total Active Designees.....	3,921	3,967

As of: 01/14/10

Source: AIR-530
202-267-8386

Industry Trends

Scheduled U.S. Air Carrier Traffic and Financial Trends (In Billions)

	FY 2010	FY 2011	Numerical Change	Percent Change
TRAFFIC				
ASM'S				
Majors.....	875.43	892.65	(17.22)	(1.9)
Nationals.....	76.81	56.81	20.00	35.2
Regionals.....	1.41	8.09	(6.68)	(82.6)
Small Cert./.....	7.11	8.27	(1.16)	(14.0)
Commuter				
Totals.....	960.76	965.82	(5.06)	(0.5)
RPM'S				
Majors.....	720.33	715.08	5.25	0.7
Nationals.....	60.08	43.45	16.63	38.3
Regionals.....	1.00	5.86	(4.86)	(82.9)
Small Cert./.....	4.85	5.53	(0.68)	(12.3)
Commuter				
Totals.....	786.26	769.92	16.34	2.1
Load Factor (in percent)				
Majors.....	82.3%	80.1%	2.2	
Nationals.....	78.2%	76.5%	1.7	
Regionals.....	71.2%	72.5%	(1.3)	
Small Cert./.....	68.2%	66.9%	1.3	
Commuter				
Totals.....	81.8%	79.7%	2.1	
FINANCIAL (Scheduled and Nonscheduled)				
Revenues				
Majors.....	\$155.28	\$145.08	\$10.20	7.0
Nationals.....	\$14.05	\$11.32	\$2.73	24.1
Regionals.....	\$1.02	\$1.55	(\$0.53)	(34.2)
Small Cert./.....	\$1.45	\$1.62	(\$0.17)	(10.5)
Commuter				
Totals.....	\$171.80	\$159.57	\$12.23	7.7
Expenses				
Majors.....	\$146.59	\$145.12	\$1.47	1.0
Nationals.....	\$13.19	\$10.60	\$2.59	24.4
Regionals.....	\$0.95	\$1.42	(\$0.47)	(33.1)
Small Cert./.....	\$1.42	\$1.57	(\$0.15)	(9.6)
Commuter				
Totals.....	\$162.15	\$158.71	\$3.44	2.2
Operating Profit/Loss				
Majors.....	\$8.69	(\$0.04)	\$8.73	
Nationals.....	\$0.86	\$0.72	\$0.14	
Regionals.....	\$0.07	\$0.13	(\$0.06)	
Small Cert./.....	\$0.03	\$0.05	(\$0.02)	
Commuter				
Totals.....	\$9.65	\$0.86	\$8.79	

As of: 03/09/11

Aviation Forecasts

	Estimated FY 2010	Forecast FY 2014
FAA FACILITY WORKLOAD		
Aircraft Handled by FAA ARTCC's (Millions)		
Air Carrier	22.3	25.2
Air Taxi/Commuter	8.6	9.3
General Aviation	6.5	7.0
Military	3.0	3.0
Total	40.5	44.5
Operations Logged by FAA/Contract Towers (Millions)		
Airport	51.2	53.4
Instrument	39.0	41.2
CIVIL AVIATION ACTIVITY		
Certificated Route Air Carrier		
Revenue Passenger Enplanements (Millions)	548.3	632.0
Revenue Passenger Miles (Billions)	710.3	848.0
Air Carrier Aircraft.....	4,692	4,832
General Aviation Estimated		
Hours Flown (Millions)*	24.1	26.1
Active Aircraft (Thousands)*	224.2	227.7
ESTIMATED FUEL CONSUMED BY U.S. DOMESTIC CIVIL AVIATION (Millions of Gallons)		
Jet Fuel		
Air Carrier	17,071	19,092
General Aviation	1,432	1,898
Aviation Gas		
Air Carrier	2	2
General Aviation	220	215
Active Pilots (Thousands)*	627,588	610,140

*Calendar Year

As of 03/30/10

Source APO-110
(202) 493-4236

**U.S. Commercial Space Transportation
FAA Licensed Activity**

	FY 2013 (Projected)	FY 2012 (Projected)	FY 2011	FY 2010
Licensed Commercial Launches				
TOTAL	9	6	3	4
Number of Orbital Launches	9	6	3	4
Number of Suborbital Launches	TBD	0	0	0
By Launch Vehicle Type				
Atlas V (Lockheed Martin)	0	0	0	1
Delta II, IV (Boeing Company)	0	0	1	2
Falcon 9 (SpaceX)	4	2	1	1
Falcon 1 (SpaceX)	0	0	0	0
Pegasus XL (Orbital Sciences)	0	0	0	0
Antares (Orbital Sciences)	2	2	0	N/A
Minotaur (Orbital Sciences)	1	N/A	N/A	N/A
Zenit 3SL (Sea Launch)	2	2	1	0
By Launch Site (Federal)				
Cape Canaveral AF Station, FL	4	2	1	3
Kwajalein / Marshall Islands	0	0	0	0
MARS, VA	3	2	0	0
Vandenberg AFB, CA	0	0	1	1
By Launch Site (Commercial)				
Pacific Ocean	2	2	1	0
Other Commercial	0	0	0	0
Experimental Permit Launches				
TOTAL (not part of license total)	15	0	2	0

As of: 5/21/2012

Source: AST
(202) 267-8655

United States Commercial Space Launch Schedule, FY 2013 (launch dates are subject to change)		
Payload (Operator)/ Description	Launch Company/ Vehicle	Launch Date/ Launch Site
Cygnus COTS Demo 1 (USA) Development	Orbital Sciences Antares	October 2012 Mid-Atlantic Regional Spaceport
Cassiope (CSA) ORBCOMM OG2-2 Research Communications	SpaceX Falcon 9	4Q 2012 Cape Canaveral AFS
Eutelsat 70B (Eutelsat) Communications	Sea Launch Zenit 3SL	4Q 2012 Pacific Ocean
Dragon ISS 2D (USA) Development	SpaceX Falcon 9	January 2013 Cape Canaveral AFS
Intelsat 27 (Intelsat) Communications	Sea Launch Zenit 3SL	1Q 2013 Pacific Ocean
Dragon ISS 3D (USA) Development	SpaceX Falcon 9	May 2013 Cape Canaveral AFS
Cygnus ISS 1C (USA) Development	Orbital Sciences Antares	July 2013 Mid-Atlantic Regional Spaceport
Thaicom 6 (Thaicom) Communications	SpaceX Falcon 9	2Q 2013 Cape Canaveral AFS
ORS 3 (USA) Navigation	Orbital Sciences Minotaur	3Q 2013 Mid-Atlantic Regional Spaceport

As of: 05/22/12

Source: AST, (202) 267-7989

**Active Pilots and Nonpilots
(As of 31 December)**

	2010		2009	
	Total	Women	Total	Women
Pilot-Total	587,042	42,088	554,237	36,697
Student.....	119,119	14,767	72,280	8,450
Private.....	202,020	13,566	211,619	14,322
Commercial.....	123,705	8,175	125,738	8,289
Airline Transport.....	142,198	5,580	144,600	5,836
Nonpilot-Total	657,445	145,833	653,640	143,037
Mechanic.....	331,989	7,215	329,027	6,980
Repairmen.....	41,267	2,312	41,389	2,335
Ground Instructor.....	75,205	5,894	75,461	5,860
Flight Attendant.....	159,846	128,646	156,741	126,034
Flight Engineer.....	49,038	1,766	51,022	1,828
Flight Instructor	94,473	6,359	94,683	6,362

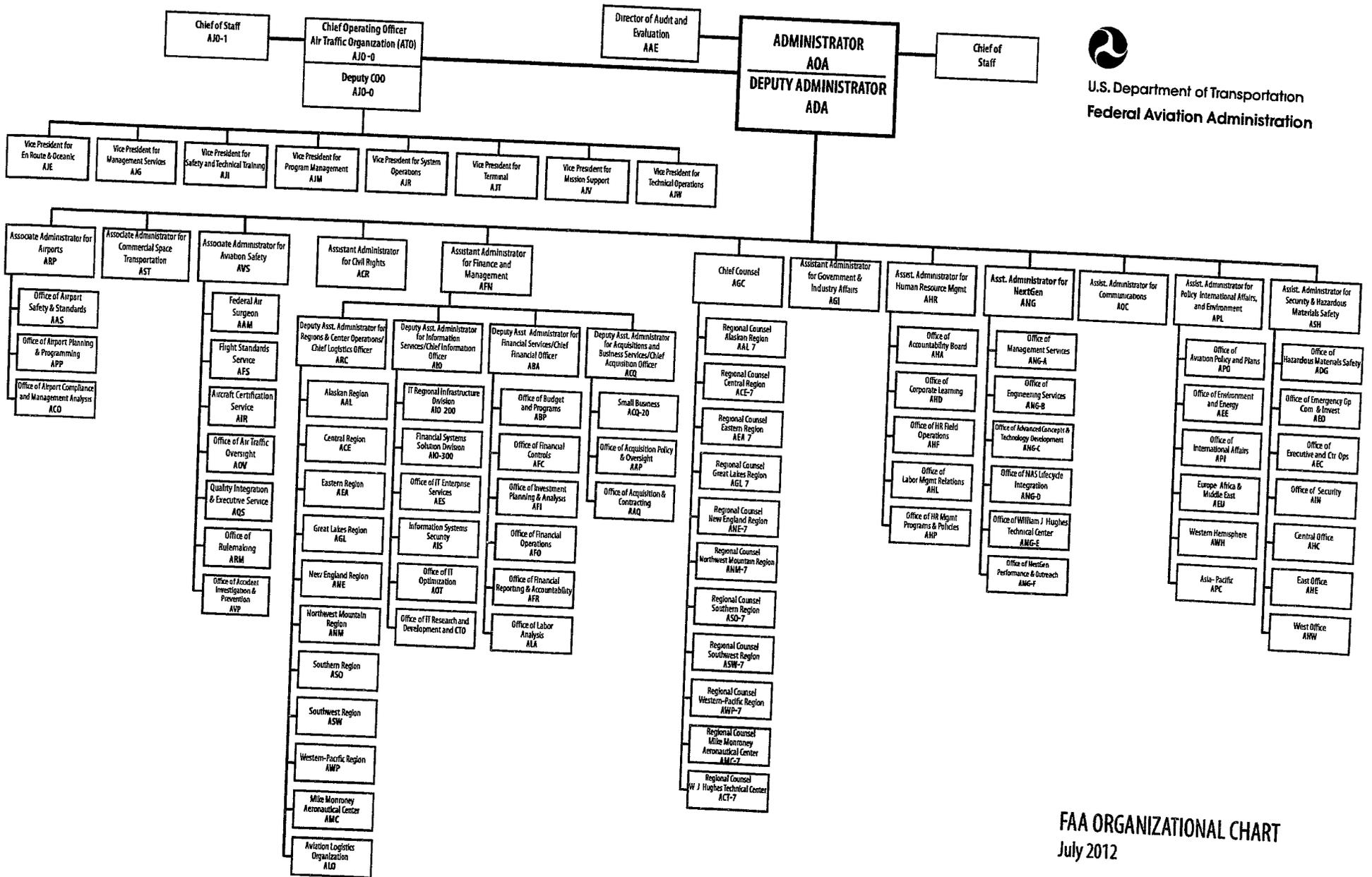
As of 03/31/2011

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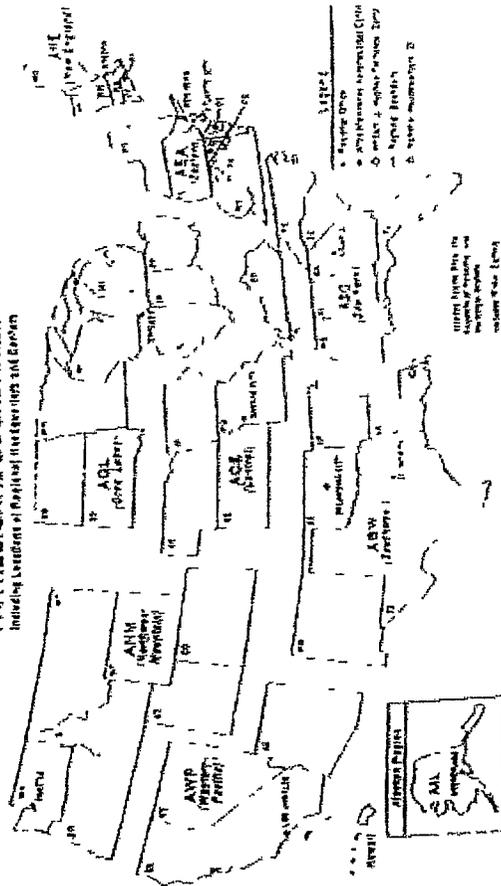


U.S. Department of Transportation
Federal Aviation Administration



FAA ORGANIZATIONAL CHART
July 2012

U. S. DEPARTMENT OF TRANSPORTATION
 FEDERAL AVIATION ADMINISTRATION
FAA REGIONAL BOUNDARIES
 Including Locations of Regional Offices and Airports



FAA Resources

FAA Employment (Permanent Employees)¹

	FY12	FY11
Line of Business		
Air Traffic Organization (ATO)	33,315	34,911
Aviation Safety (AVS)	7,471	7,391
Airports (ARP)	503	499
Comm Space Transportation (AST)	66	69
Staff Offices**	5,676	4,372
Total	47,031	47,242
Region/Center/Headquarters (included in above total)		
Aeronautical Center	3,521	3,504
Alaskan	937	932
Central	2,221	2,232
Eastern	4,881	4,868
Great Lakes	5,709	5,731
New England	1,456	1,465
Northwest Mountain	4,212	4,295
Southern	7,059	7,122
Southwest	4,961	5,034
Western-Pacific	4,810	4,804
Washington Headquarters ²	6,133	6,136
Technical Center	1,131	1,119

¹ Full time permanent and part time permanent employees only

² Washington Headquarters employees physically located in Orville/Wilbur Wright Buildings and all surrounding areas

** Staff Offices include ABA, ACQ, ACR, ADA, AFN, AGC, AGI, AHR, AIO, ANG, AOA, APA, APL, ARC, ASH

Disclaimer: This is a statistical snapshot of the workforce demographics. The use of this data in any employment decision is PROHIBITED without the express written authorization of the Deputy Chief Counsel AGC-2

Source: AHP-100
 (202) 267-8257

As of: 03/30/12

FAA Percent Minority & Female Employment¹

Lines of Business/Region/Center/Headquarters	% Minority		%Female	
	FY12	FY11	FY12	FY11
Air Traffic Organization (ATO)	22.0	22.0	20.0	21.0
Aviation Safety (AVS)	20.0	20.0	27.0	27.0
Airports (ARP)	28.0	29.0	38.0	38.0
Commercial Space Transportation (AST)	33.0	32.0	32.0	32.0
Staff Offices	34.0	34.0	51.0	51.0
Total	23.0	23.0	25.0	25.0
Aeronautical Center	22.0	36.0	36.0	36.0
Alaskan	17.0	22.0	22.0	22.0
Central	15.0	22.0	22.0	22.0
Eastern	18.0	19.0	18.0	19.0
Great Lakes	12.0	19.0	19.0	19.0
New England	9.0	20.0	20.0	20.0
Northwest Mountain	15.0	24.0	24.0	24.0
Southern	27.0	21.0	21.0	21.0
Southwest	27.0	21.0	21.0	21.0
Western-Pacific	33.0	21.0	21.0	21.0
Washington Headquarters ²	34.0	40.0	40.0	40.0
Technical Center	23.0	30.0	31.0	30.0

¹ All FAA employees

² Washington Headquarters employees physically located in Orville/Wilbur Wright Buildings and surrounding areas

As of 03/30/12

Source AHP-100
(202) 267-8257

Major Work Force Employment

	Employment				
	FY12 (1st Qtr)	FY11	FY10	%Chg. FY11 - FY12	Actual Change
Controller Work Force*					
Controllers	15,454	15,418	15,696	0.2%	36
Traffic Management Coordinators	544	568	573	-4.2%	-24
Operations Supervisors	1,915	1,932	1,903	-0.9%	-17
Flight Service Stations (FSS)					
Field	162	165	166	-1.8%	-3
Maintenance					
PASS Technical	6,076	6,168	6,126	-1.5%	-92
NATCA Engineers	1,164	1,161	1,260	0.3%	3
1st Line Supervisors	677	682	662	-0.7%	-5
Airports Work Force	503	499	479	0.8%	4
Aircraft Certification**	1298	1,273	1,273	2.0%	25
Flight Standards Work Force**	5290	5,178	5,176	2.2%	112

* Includes all employees in pay status and Academy trainees.

**In FY 07, AVS realigned 29 Aircraft Certification and 144 Flight Standards Information Technology Analysts into the Office of Quality, Integration and Executive Service.

Data as of: December 2011
 Source: ATD-F, (202) 267-9123
 Source: AQS-400, (202) 267-8990

Labor Relations

	BARGAINING UNITS	LABOR AGREEMENTS	EMPLOYEES REPRESENTED
Unions.....	42	26	36,514
AFGE	9	6	1,923
AFSCME (HQ)	1	1	2,333
LIUNA	1	1	191
NAGE	3	3	326
NATCA	16	9	19,632
NFFE	3	2	643
PAACE	4	3	369
PASS	5	4	11,097
Unrepresented			1,211
Nonbargaining			10,474
		Total employees	48,199

AFGE --American Federation of Government Employees
 AFSCME --American Federation of State County and Municipal Employees
 LIUNA --Laborer's International Union of North America
 NAGE --National Association of Government Employees
 NATCA --National Air Traffic Controllers Association
 NFFE --National Federation of Federal Employees
 PAACE --Professional Association of Aeronautical Center Employees
 PASS --Professional Aviation Safety Specialists

Source AHL-400
 (202) 267-3548

As of 07/12/11

FAA Finances
(In Millions of Dollars)

	FY 2011	FY 2012
	Actual	Enacted
Budget Authority (BA)		
Grants-In-Aid (Contract Auth/Approp)	3 515	3 515
Research, Engineering, & Development	170	168
Facilities and Equipment	2,731	2,731
Operations	9 516	9 653
Total	15,932	16,067
Obligations Incurred—Operations		
Appropriation by Line of Business		
Air Traffic Organization (ATO)	7,448	7,443
Aviation Safety (AVS)	1,257	1,253
Commercial Space Transportation (AST)	15	16
Staff Offices (SO)	796	941
Total	9,516	9,653
Airport Grant Obligations (NET)		
Primary Airports & Cargo	907	919
States/Territories/Insular/Alaska Supp	697	661
Carryover Entitlements	585	622
Discretionary Fund	708	507
Small Airport Fund ¹	481	489
Total	3,378	3,199
Total FAA Outlays	15,619	16,705
Trust Fund Receipts from Excise Taxes and Interest²		
Transportation of Persons by Air	8 085	8 120
Transportation of Property	427	412
Use of International Air Facilities	2,508	2,658
Aviation Fuel Commercial Use	381	357
Aviation Fuel (Other Than Gas)	120	117
Aviation Gasoline	30	41
Total Tax Revenue	11,550	11,705
Revenue Refund	(18)	(105)
Net Tax	11,532	11,600
Interest revenue	182	206
Total Tax & Interest Revenue	11,732	11,911

Numbers may not add due to rounding.

1 Reorganized AIP program eliminates need to provide funding for Small Airport Fund.

2 Data Source for FY 2012 and 2013 projections: Department of Treasury Office of Tax Analysis, Revenue Estimating Division

FAA NAS Operational Facilities
(As of December 1, 2011)

	2011	2010	2009
NAS Operational Facilities¹.....	64,937	63,108	63,846
Communications.....	19,020	19,097	19,269
Automation.....	2,199	1,902	1,593
Infrastructure.....	22,560	21,841	20,016
Mission Support.....	4,182	3,991	4,080
Navigation.....	12,977	12,123	12,243
Surveillance.....	1,707	1,853	1,779
Weather.....	2,292	2,301	2,264
Air Traffic Control Facilities²			
Air Route Traffic Control Center.....	21	21	21
Airport Traffic Control Tower.....	513	512	512
Flight Service ³	20	24	24
Flight Service Stations.....	17	21	21
Automated Flight Service Stations...	3	3	3

¹ Includes All Responsibility Codes

² Included in NAS operational facilities.

³ Flight Service include Flight Service Stations and Automated Flight Service Stations.

Source: AJW-0

As of: 12/01/11

FAA Officials

Washington Headquarters

Routing Symbol	Officials
AOA*	Administrator Michael P. Huerta, Acting, 202-267-3111 David Weingart, Chief of Staff, 202-267-7416 Vacant, Senior Advisor, 202-267-3574
ADA*	Deputy Administrator Michael P. Huerta, 202-267-8111 Chris Rocheleau, Senior Advisor, 202-267-7417
AAE*	Office of Audit and Evaluation Director, H. Clayton Foushee, 202-267-9000
AJO	Chief Operating Officer, Air Traffic Organization J. David Grizzle, 202-493-5602 Rick Ducharme, Deputy Chief Operating Officer, 202-267-7224
AJE*	En Route & Oceanic Service Vice President, Gregory Burke, 202-385-8501
AJG*	Management Services Vice President, Michael McCormick, 202-267-5724
AJI*	Safety and Technical Training Vice President, Joseph Teixeira, 202-267-3341
AJM*	Program Management Vice President, Chris Metts, 202-385-8343
AJR*	System Operations Vice President, Nancy B. Kalinowski, 202-385-8704
AJT*	Terminal Service Vice President, Walt Cochran, 202-385-8802
AJV	Mission Support Services Vice President, Elizabeth Ray, 202-267-8261
AJW	Technical Operations Vice President, Teri Bristol, 202-267-3366

* Updated this issue

As of: 06/01/12

Source: ABA-10

(202) 267-9052

FAA Officials

Washington Headquarters--(Cont)

Routing Symbol	Officials
ACR*	Assistant Administrator for Civil Rights Mamie Mallory, Acting, 202-267-3254 Deputy, Vacant, 202-267-3264
AFN*	Assistant Administrator for Finance and Management Victoria B Wassmer, 202-267-8627
ABA*	Deputy Assistant Administrator for Financial Services/CFO Mark House, 202-267-9105
ACQ*	Deputy Assistant Administrator for Acquisitions & Business Services, Patricia McNall, 202-267-7222
AIO*	Deputy Assistant Administrator for Information Services/CIO Tina Amereihn, 202-493-4570
ARC*	Deputy Assistant Administrator for Regions and Center Operations, Kimberly Moseley Acting, 202-267-7369
AGC*	Chief Counsel Kathryn Thomson, 202-267-3222 Deputy Chief Counsel Marc L. Warren, 202-267-3773
AGI	Asst. Administrator for Government & Industry Affairs Roderick D. Hall, 202-267-3277 Deputy, Molly Harris, 202-267-8211
AHR*	Asst. Administrator for Human Resource Management Carrolyn J. Bostock, 202-267-3456 Deputy, Vacant, 202-267-3850
AHA	Office of the Accountability Board Executive Director, Mana Fernandez-Greczmiel, 202-267-3065
AHD*	Office of Corporate Learning Executive Director, Isa Campbell Acting, 202-493-4507
AHF*	HR Field Operations Executive Director, Angela Wilson, Acting, 817-222-5809
AHL*	Office of Labor Management Relations Executive Director, John "Terry" McFall, Acting, 202-267-3979
AHP*	Office of Human Resources Management Programs and Policies Executive Director, Rickie Cannon, Acting, 202-267-3850

FAA Officials
Washington Headquarters--(Cont)

Routing Symbol	Officials
ANG*	<p>Assistant Administrator for NextGen Victoria Cox, 202-267-7111 Deputy, Pamela Whitley, 202-267-7111 Office of Information the Chief Scientist Steve Bradford, 202-267-7111 Office of Chief Scientist for Software Vacant, 202-267-7111 Systems Analysis & Modeling Director, Joseph Post, 202-385-7305 Management Services Director, Vacant, 202-385-8054 Engineering Services Director, Vacant, 202-385-8054 Advanced Concepts & Technology Development Director, Paul Fontaine, 202-267-9250 NAS Lifecycle Integration Director, JC Johns, Acting, 202-267-9250 William J Hughes Technical Center Director, Wilson Felder, 609-485-6641 NextGen Performance and Outreach Director, Gisele Mohler, Acting, 202-385-7257</p>
AOC*	<p>Assistant Administrator for Communications Brie Sachse, 202-267-3883 Deputy, Public Affairs, Laura Brown, 202-267-3883 Deputy, Corporate Communications, Carmen Marco, 202-267-9499</p>
APL	<p>Asst. Administrator for Policy, International Affairs and Environment Julie Oettinger, 202-267-3927 Deputy, Carl Bureson Acting, 202-267-7954</p>
AEE*	<p>Office of Environment and Energy Executive Director, Lourdes Maunce, 202-267-3576</p>
API	<p>Office of International Affairs Executive Director, Carey Fagan, Acting, 202-385-8900</p>
APO	<p>Office of Aviation Policy and Plans Executive Director, Nan Shellabarger, 202-267-3214</p>

FAA Officials

Washington Headquarters--(Cont)

Routing Symbol	Officials
ASH	Assistant Administrator for Security & Hazardous Materials Claudio Manno, 202-267-7211 Deputy, Thomas D Ryan, 202-267-7211
ADG	Office of Hazardous Materials Director, Chns Glasow, 202-385-4904
AEC	Office of Executive & Center Operations Director, Victor Kemens, 202-267-3538
AEO	Office of Emergency Operations, Communications and Investigations Director, Angela Stubblefield, 202-267-7576
AHC	Office of Joint Security & Hazardous Materials, Central Director, Marty Alford, 817-222-5700
AHE	Office of Joint Security & Hazardous Materials, East Willie J Gnpper, 404-305-6750
AHW	Office of Joint Security & Hazardous Materials, West Patricia Pausch, 425-227-2705
AIN	Office of Security Director, Bruce Herron, 202-493-5405
ARP	Associate Administrator for Airports Christa Fornarotto, 202-267-9471 Deputy, Catherine M Lang, Acting, 202-267-9471
AAS	Office of Airport Safety and Standards Director, Michael J O'Donnell, 202-267-3053
ACO	Office of Airport Compliance and Management Analysis Director, Randall S Fiertz, 202-267-3085
APP	Office of Airport Planning & Programming Director, Benito DeLeon, 202-267-8775
AST	Dr. George C. Nield, 202-267-7793 Deputy, James E VanLaak, 202-267-7848

FAA Officials
Washington Headquarters--(Cont)

Routing Symbol	Officials
AVS	Associate Administrator for Aviation Safety Peggy Gilligan, 202-267-3131 Deputy, John J. Hickey, 202-267-7804
AAM	Office of Aviation Medicine Director, Frederick Tilton, MD, 202-267-3535
AFS	Flight Standards Service Director, John Allen, 202-267-8237
AIR	Aircraft Certification Service Director, Dorenda Baker, 202-267-8235
AOV	Office of Air Traffic Oversight Director, Anthony Ferrante, 202-267-5202
AQS*	Quality, Integration and Executive Service Director, Pamela Hamilton, Acting, 202-493-5717
ARM	Office of Rulemaking Director, Pamela Hamilton, 202-267-9677
AVP	Office of Accident Investigation and Prevention Director, Tony Fazio, 202-267-9612
Duty Officer	(202) 267-3333

FAA Officials

Major Field Organizations

<u>Routing Symbol</u>	<u>Officials</u>
AAL	Alaskan Region, Regional Administrator Robert N. Lewis, 907-271-5645 222 West 7th Avenue, Box 14 Anchorage, Alaska 99513-7587 Duty Officer, 907-271-5936
ACE	Central Region, Regional Administrator Joseph N. Minlace, 816-329-3050 901 Locust Kansas City, Missouri 64106 Duty Officer, 816-329-3000
ACT	William J. Hughes Technical Center, Director Wilson N. Felder, Ph.D., 609-485-6641 Atlantic City International Airport New Jersey 08405 Duty Officer, 609-485-6482
AEA	Eastern Region, Regional Administrator Carmine Gallo, 718-553-3000 1 Aviation Plaza 159-30 Rockaway Blvd. Jamaica, New York 11434-4809 Duty Officer, 718-553-3100
AGL	Great Lakes Region, Regional Administrator Barry D. Cooper, 847-294-7294 2300 East Devon Avenue Des Plaines, Illinois 60018 Duty Officer, 847-294-8400
AMC	Mike Monroney Aeronautical Center, Director Lindy Ritz, 405-954-4521 6500 South MacArthur Oklahoma City, Oklahoma 73125 Duty Officer, 405-954-3583

FAA Officials

Major Field Organizations--(Cont.)

ANE **New England Region, Regional Administrator**
Amy Lind Corbett, 781-238-7020
12 New England Executive Park
Burlington, Massachusetts 01803
Duty Officer, 781-238-7001

ANM* **Northwest Mountain Region, Regional Administrator**
David Suomi, Acting, 425-227-2001
1601 Lind Avenue, S.W.
Renton, Washington 98055-4056
Duty Officer, 425-227-2000

ASO **Southern Region, Regional Administrator**
Doug Murphy, 404-305-5000
1701 Columbia Avenue
College Park, Georgia 30337
Duty Officer, 404-305-5180

ASW **Southwest Region, Regional Administrator**
Teresa Bruner, 817-222-5001
2601 Meacham Blvd.
Ft. Worth, Texas 76137-4298
Duty Officer, 817-222-5006

AWP **Western-Pacific Region, Regional Administrator**
William C. Withycombe, 310-725-3550
15000 Aviation Boulevard
Hawthorne, California 90281
Duty Officer, 310-725-3300

FAA Officials

International Area Offices	
Routing Symbol	Officials
AEU*	Europe, Africa, & Middle East Area Office, Director Steve Creamer, 011-322-811-5159 American Embassy, Brussels PSC 82 Box 002 APO AE 09724-1011
AWH	Western Hemisphere Area Office, Director Dawn Veatch, 202-385-8900 8600 NW 36th Street Miami, FL 33166
APC*	Asia-Pacific Area Office, Director Mark Reeves, 011-65-6475-0475 American Embassy 27 Napier Road Singapore 258508

FEDERAL AVIATION ADMINISTRATION
Destination 2025

NEXT LEVEL OF SAFETY

Goal: *By achieving the lowest possible accident rate and always improving safety, all users of our aviation system can arrive at their destinations. We will advance aviation safety worldwide.*

Outcomes:

1. No accident-related fatalities occur on commercial service aircraft in the U.S.
2. Aviation risk is reduced through all phases of flight (gate-to-gate).
3. There is a reduction in the general aviation fatal accident rate.
4. There are no fatal accidents on certificated airports.
5. There are no fatalities resulting from commercial space launches.

Performance Metrics:

- Reduce the commercial air carrier fatalities per 100 million persons on board by 24 percent over 9-year period (2010-2018). No more than 6.2 in 2018.
- Reduce the general aviation fatal accident rate to no more than 1 fatal accident per 100,000 flight hours by 2018.
- Maintain the rate of serious runway incursions at or below 20 per 1,000 events.

As of: 09/01/11

Source: APO-120
(202) 267-3220

NEXT LEVEL OF SAFETY Performance Metrics (Continued)

- Reduce risks in flight by limiting the rate of the most serious losses of standard separation to 20 or fewer for every thousand (.02) losses of standard separation within the National Airspace System.
- Implement 40 percent of mitigating strategies for the top 5 airport risk areas.
- Ensure no cyber security event significantly degrades or disables a mission-critical FAA system.
- No fatalities, serious injuries, or significant property damage to the uninvolved public during licensed or permitted space launch and reentry activities.

DELIVERING AVIATION ACCESS THROUGH INNOVATION

Goal: Enhance the flying experience of the traveling public and other users by improved access to and increased capacity of the nation's aviation system. Ensure airport and airspace capacity are more efficient, predictable, cost-effective and matched to public needs.

Outcomes:

1. System capacity and user demands are matched to ensure reliable, predictable, and cost-effective air navigation and airport services.
2. System capacity, performance, and predictability are maintained during adverse weather.
3. Air navigation infrastructure and associated systems are flexible, reliable, cost effective, and secure.
4. NextGen capabilities are fully implemented and utilized based on U.S. aviation community system needs.
5. Safety, funding, airport infrastructure, and environmental issues are advanced and leveraged by full utilization of NextGen capabilities.
6. The general aviation airport system supports the full range of functions for remote populations and emergency response capabilities.

Performance Metrics:

- Optimize airspace and Performance Based Navigation procedures to improve efficiency an average of 10 percent across core airports by 2018.
- Increase throughput at core airports by 12 percent to reduce delays by 27 percent using a 2009 operations baseline.
- Improve flight predictability by reducing variances in flying time between core airports based on a 2012 baseline.
- Improve throughput at core airports during adverse weather by 14 percent by 2018.

DELIVERING AVIATION ACCESS THROUGH INNOVATION Performance Metrics (Continued)

- Maintain 90 percent of major system investments within 10 percent variance of current baseline total budget at completion.
- Ensure Localizer Performance procedures are available at 5,218 runways in the NAS by 2018.
- Achieve a 5 percent reduction in average taxi-time at Core airports, identified by the Future Airport Capacity Task 3 for surface traffic management.

SUSTAINING OUR FUTURE

Goal: To develop and operate an aviation system that reduces aviation's environmental and energy impacts to a level that does not constrain growth and is a model for sustainability.

Outcomes:

1. U.S. aviation sector is a model for sustainable growth.
2. Community noise concerns are not a significant constraint on growth.
3. Aviation emissions do not contribute to significant adverse health impacts.
4. Aviation's carbon footprint does not become a constraint to growth.
5. Aviation operations have no significant adverse effect on water and air quality.
6. Airports will be environmentally and economically sustainable.

Performance Metrics:

- The U.S. population exposed to significant aircraft noise around airports has been reduced to less than 300,000 persons.
- A replacement fuel for leaded aviation gasoline is available by 2018 that is usable by most general aviation aircraft.
- Improve NAS energy efficiency (fuel burned per miles flown) by at least 2 percent annually.
- Aviation emissions contribute 50 percent less to significant health impacts and are on a trajectory for carbon neutral growth using a 2005 baseline.
- One billion gallons of renewable jet fuel is used by aviation by 2018.

WORKPLACE OF CHOICE

GOAL: *We will create a workplace of choice marked by integrity, fairness, diversity, accountability, safety and innovation. Our workforce will have the skills, abilities, and support systems required to achieve and sustain NextGen.*

Outcomes:

1. FAA has the right people with the right skills in the right positions at the right time to achieve our goals.
2. FAA is widely recognized as a workplace of choice.
3. FAA workforce reflects the diversity of the nation.
4. FAA provides the safest and most secure facilities in which our employees and equipment operate.

Performance Metrics:

- The FAA is rated in the top 25 percent of places to work in the federal government by employees.
- Achieve a 90 percent success rate in the areas of financial management and human resources management:
 - Receive annual Unqualified Audits with no material weaknesses.
 - Maintain the competitive status of all FAA employees within the federal personnel system.
 - Improve the "effective leadership" index score on the OPM Employee Viewpoint Survey by 8 percent.
 - Improve the "talent management" index score on the OPM Employee Viewpoint Survey by 8 percent.

IMPROVED GLOBAL PERFORMANCE THROUGH COLLABORATION

GOAL: *Achieve enhanced safety, efficiency, and sustainability of aviation around the world. Provide leadership in collaborative standard setting and creation of a seamless global aviation system.*

Outcomes:

1. Reduce aviation accidents and fatalities worldwide.
2. Achieve seamless operations integrating advanced technologies and capabilities through harmonized air navigation approaches.
3. Reduce aviation's environmental footprint internationally.
4. Provide effective global air navigation capacity.

Performance Metrics:

- Worldwide fatal aviation accident rate declines 10 percent compared to 2010
- 40 percent of all commercial aircraft from the top 25 aviation states are using fully interoperable NextGen technologies and capabilities by 2018.
- States representing 85 percent of international activity are taking actions to contribute to ICAO's 2 percent global annual fuel efficiency improvement by 2018.

FAA VALUES

Safety Is Our Passion.

We work so all air and space travelers arrive safely at their destinations.

Excellence Is Our Promise..

We seek results that embody professionalism, transparency and accountability.

Integrity Is Our Touchstone.

We perform our duties honestly, with moral soundness, and with the highest level of ethics.

People Are Our Strength.

Our success depends on the respect, diversity, collaboration, and commitment of our workforce.

Innovation Is Our Signature.

We foster creativity and vision to provide solutions beyond today's boundaries.